Avoiding conflict\pursuing individual targets



Executes defined plans\instructions



Has little to no communication with people other than close few team mates



Individual knowledge\standards determine what tasks people work on



Looks for individual task assignment



Relying on the managers to guide them



Tell me the process\rules



Discovering differences\conflict\ shared values



Gains more trust by increasing transparency\progress & output



Has little influence on decisions



Knowledge\practices\
quality standards are
shared\discussed



Needs close guidance from managers



Working on explicit measurements of activities/progress



Actively asking for feedback to have more impact on stakeholders



Collaborates with the closer teams in their organizational unit



Common standards are discovered\captured\ new insights created



Communicates openly



Influences decisions in their organizational unit



Measures outcomes and focussed on reaching goals & improving quality



Operates as a group (individualism is weak)



Knowledgeable of the business domain



Collaborates with the remaining organization



Creates transparency on the progress and performance



Knowledgeable of the technology used



Focuses on continuous improvement



Operates as a single team (grouping is weak)



Pro-actively tries to share knowledge with the others



Responsible and committed to frequently deliver valuable outcome



Standards/rules are continuously used\challenged\ updated



Accountable for creating high quality products/results



Collaborating with everyone to participate in sharing feedback & learning



Deep knowledge in their domain (both business and technic)



Feels themselves responsible to grow the overall organization



Frequently experiments and learn new skills



High level of teamwork is easy to see



Takes end to end ownership

